



AMERICAN COLLEGE & UNIVERSITY  
PRESIDENTS CLIMATE COMMITMENT

2008 ANNUAL REPORT

# CLIMATE LEADERSHIP FOR AMERICA

PROGRESS AND OPPORTUNITIES IN ADDRESSING  
THE DEFINING CHALLENGE OF OUR TIME

**The American College & University Presidents' Climate Commitment (ACUPCC)** was launched on February 23, 2007. As of December 31, 2008, **over 600 schools have become signatories** including public and private colleges and universities of all sizes and types **in 50 states** representing **over 30% of the higher education student population** in America.

America's success in addressing climate change depends on proactive leadership by higher education – the only sector in society that has the influence, the critical mass and the diversity of skills needed to develop the capabilities society requires to re-stabilize the world's climate.

The ACUPCC is an institutional and collective effort led by the presidents and chancellors of these institutions to address global warming by pursuing climate neutrality for their campuses and developing the expertise of their students to help society do the same.

In joining the ACUPCC, the signatories are committing to develop and implement a comprehensive plan that includes:

- > **An annual greenhouse gas audit for their school;**
- > **Two or more short term 'tangible actions' that demonstrate their commitment to results and begin addressing the issue;**
- > **Specific targets and timelines to achieve climate neutrality at a pace and in a manner that maximizes the opportunities for their schools;**
- > **Sharing their commitment plans and progress reports to facilitate and accelerate progress for their fellow institutions and society.**

In addition to the benefits for America and the climate that will accrue from their participation, ACUPCC signatories believe they will generate significant benefits for their institutions, including recruitment of faculty, students and staff; community, funder and governmental support; lowering and stabilization of operating costs; and an increase in their educational and research capabilities.

More information at [www.presidentsclimatecommitment.org](http://www.presidentsclimatecommitment.org)

Colleagues,

During this past year the world has experienced one of the greatest economic upheavals in modern history. At the same time, we have learned that the adverse effects of global warming are more serious and happening faster than the world's scientific community predicted a year ago.

Because of our critical role in helping to create a thriving civil society, higher education must rapidly lead the national and worldwide effort to deal with these two great crises. Fortunately, many leaders in government, industry and the academy see that strategies to stop large-scale climate disruption are among the best ways to stimulate the economy, create millions of jobs, improve national security, and help establish a sustainable society.

In addressing these epochal challenges, we recognize our responsibility to minimize our own contributions to global warming and to accelerate education and research to make the transition to a low-carbon, more vibrant and sustainable economy. We believe that taking a leadership role in this effort fits squarely into the educational, research and public service missions of higher education. As of December 2008 over 600 colleges and universities in all 50 states have taken up this challenge.

Collective as well as individual action by higher education is needed to make this transition. In 2008 the ACUPCC signatories were instrumental in helping to get the Higher Education Sustainability Act passed. We have developed partnerships with the Clinton Climate Initiative, the US Conference of Mayors, the Association of Higher Education Facilities Officers (APPA) and the National Association of College and University Business Officers (NACUBO) to accelerate and expand the impact of the ACUPCC.

Every crisis brings with it an opportunity. Our opportunity is to lead our institutions toward a more balanced relationship with our natural environment so that we can most effectively meet human and economic needs. On behalf of all the other signatories of the American College & University Presidents' Climate Commitment, I invite and urge you to join with us and support this common effort.

Sincerely,



Michael Crow, President  
Arizona State University



Michael Crow, President  
Arizona State University

### ACUPCC Steering Committee:

**Ed Balog**  
President, Aquinas College

**Esther L. Barazzone**  
President, Chatham College

**Michael Crow (chair)**  
President, Arizona State University

**Marshall Drummond**  
Chancellor,  
Los Angeles Community College District

**Mark Emmert**  
President, University of Washington

**Herlinda M. Glasscock**  
President, North Lake College

**David Hales**  
President, College of the Atlantic

**Jaqueline Johnson**  
President, University of Minnesota Morris

**Martha Kanter**  
Chancellor,  
Foothill-De Anza Community College District

**William Merriman**  
President, Southwestern College – Kansas

**Horace Mitchell**  
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**William Sanborn Pfeiffer**  
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**Judith Ramaley**  
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**Rosalind Reichard**  
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**Kathleen Schatzberg**  
President, Cape Cod Community College

**David Shi**  
President, Furman University

**Mary Spilde**  
President, Lane Community College

**Mitchell Thomashow**  
President, Unity College

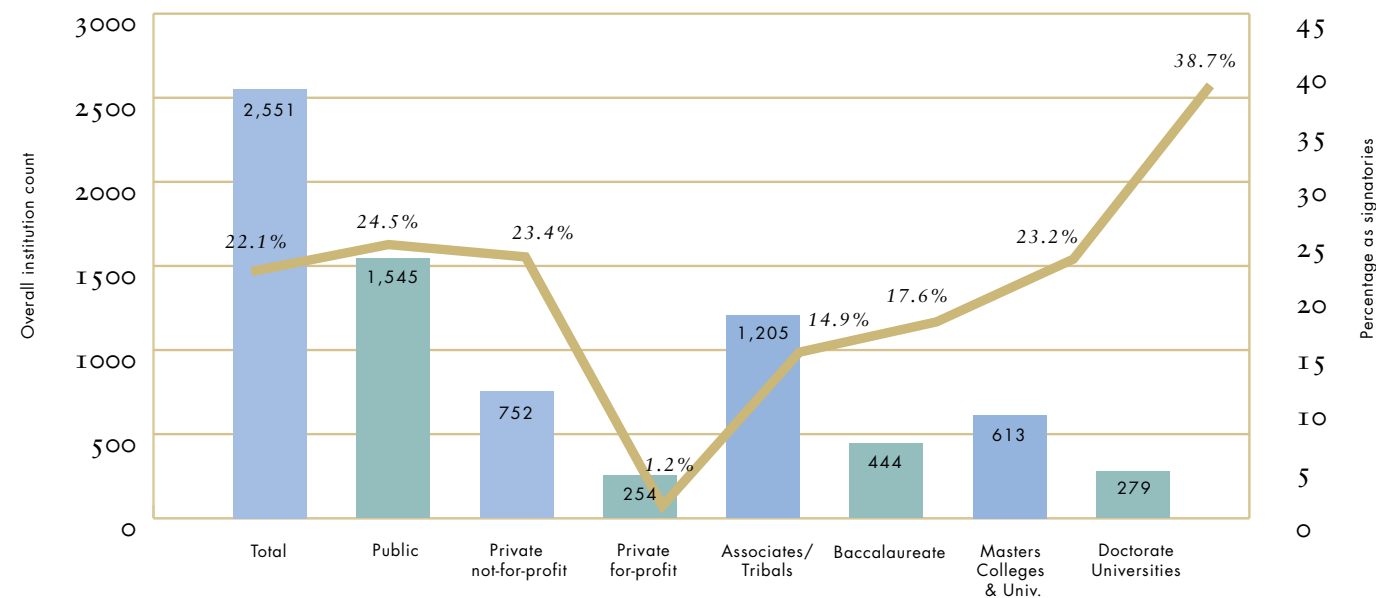
**Tim White**  
Chancellor, University of California,  
Riverside

Higher education in America is composed of approximately **4,100 community colleges, 4-year colleges and universities** representing almost **17 million students**. In 2008 these schools employed 1.7 million faculty and assistants plus over 1.8 million staff members. Over 20 million people, about 6.5% of the population of the United States, are directly engaged in higher education. The sector directly contributes **\$320 billion – over 2.25% – to our nations GDP**.

The impact of higher education in America goes well beyond these numbers. The over three million annual graduates of America’s colleges and universities go on to be leaders in their communities, in business, and politics. They are the customers and employees that make their communities prosperous. Perhaps more importantly, they possess new knowledge and skills that drive American business, government and other sectors forward.

The ACUPCC was officially launched on February 23, 2007. Since then, **in less than two years, over 605 schools with over 33% of the US student body have taken up this challenge**. They represent every type of school and every state in the nation.

PARTICIPATION AMONG SIZEABLE INSTITUTION BY TYPE

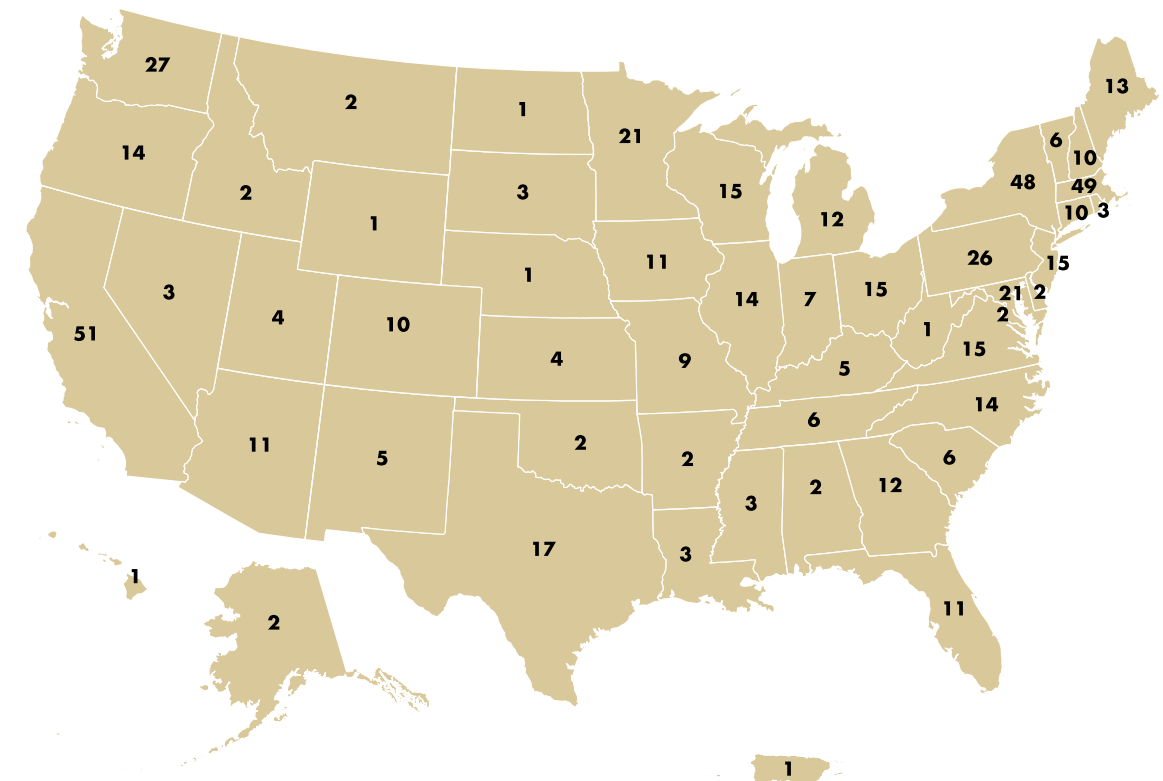


The average total greenhouse gas emissions from the 265 schools that submitted GHG inventory reports by December 31, 2008 was 16,617 metric tons of CO<sub>2</sub> equivalent. Extrapolating this out to the 2,551 sizable institutions of higher education in America, **annual GHG emissions from higher education total an estimated 42,389,967 metric tons**.

The signatories of the ACUPCC have pledged to achieve climate neutrality at their institutions. Each school has committed within two years to develop and begin implementing a plan to accomplish this. If the 605 schools participating as of the end of 2008 are successful, they will annually **eliminate 10,053,285 metric tons of greenhouse gas pollution** from the atmosphere.

Of course, the impact of the ACUPCC will go well beyond that. In the coming years many more schools will join the program domestically, and other nations and regions of the planet are developing programs based on the ACUPCC. Moreover, the knowledge and educated citizens that graduate from ACUPCC signatory institutions will amplify and accelerate climate solutions in all other sectors.

PARTICIPATION BY STATE / TERRITORY





Student explains biodiesel production process at Goshen College



The Unity House, a zero-carbon LEED Platinum building at Unity College



Solar panels on the roof of the University of Louisville's Sackett Hall



Going Green Block Party at Tulane University

2008 was a landmark year for the ACUPCC. The number of ACUPCC institutions grew from 467 to **605**. The number of students represented grew from 3.7 million (about 18% of all students) to over **5 million - more than 30% of the total student population in the U.S.** ACUPCC institutions “completed the map” in 2008, and now represent **all 50 states**. And the profile of the initiative continued to grow with important cross-sector partnerships. The **Clinton Climate Initiative** energy efficiency program was opened to ACUPCC signatories. The **US Conference of Mayors** also began collaborating with the ACUPCC, recognizing the potential benefits of cooperation between higher education schools and local communities as they individually and mutually fulfill their respective commitments.

Dozens of signatories worked through regional groups – formal and informal, new and established – to promote the ACUPCC and learn from each other about current best practices and possible solutions. This momentum has had an impact beyond the ACUPCC network, raising the bar for other institutions and accelerating the pace of strong climate action throughout higher education. One major result of these collaborations was the creation of the **ACUPCC Carbon Offset Protocol**. This guide will assist the climate action planning process in matters regarding if, how, and when to invest in carbon offsets.

The first group of “Charter Signatories” had their first major reporting deadline – September 15, 2008 – when their **GHG emissions inventories** were due. The old adage “what gets measured, gets managed” is particularly true in the case of carbon emissions. Hundreds of major institutions now measure and publicly report their emissions. This marks a significant milestone in addressing global climate disruption. The reports are **available online at the ACUPCC website**, serving as a powerful resource to other colleges and universities – as well as organizations in other sectors – to help them address the challenge of their contributions to global warming.

The signatories also held their 2nd annual **Climate Leadership Summit** in Grand Rapids, MI in June. There they heard from Ray Anderson, Founder and chairman of Interface, Inc., T. M. Franklin Cownie, Mayor of Des Moines Iowa, and Peter Wege, Founder of The Wege Foundation, and participated in panel sessions to share success stories and learn from each other’s challenges.

Throughout 2008, the ACUPCC continued to build support even beyond the higher education sector. A host of influential organizations supported the growth of the ACUPCC, and the implementation of the Commitment on campuses. New sponsors supported the initiative financially and with their expertise – **Honeywell** at the Platinum Level; **Einhorn Yaffee Prescott, Energy Systems Group, FPL Energy, InterfaceFLOR, Johnson Controls, Perkins + Will, Siemens, TAC, and WindStreet Energy** at the Gold Level; and **Ameresco, ConEdison Solutions, Mohawk Fine Papers, Sasaki, and Webster Industries** at the Silver Level.

A host of non-profit organizations acted as both formal and informal partners in supporting the ACUPCC, including the Au Sable Institute, Clean Air – Cool Planet, the Earth Day Network, the Energy Action Coalition, the Higher Education Associations Sustainability Consortium, the National Teach-In, National Wildlife Federation, the Pew Trusts, and others. And the supporting organizations, **Association for the Advancement of Sustainability in Higher Education (AASHE), Second Nature and ecoAmerica** continue to coordinate and support all aspects of the American College & University Presidents’ Climate Commitment.

Perhaps the most important impact of the ACUPCC in 2008 took place in the classrooms and operations of the participating institutions. These individual actions – too numerous to document here – are where the promise of the ACUPCC turns into the reality of solutions to global warming. This annual report highlights just a few of the individual stories that demonstrate the cumulative impact the ACUPCC has had in 2008.

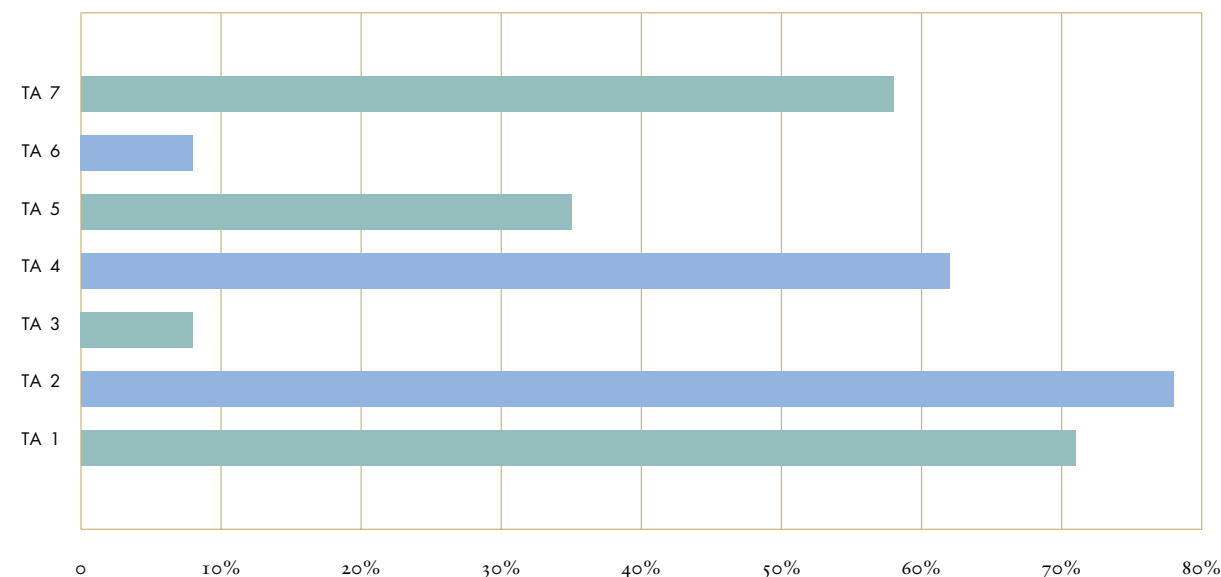
## TANGIBLE ACTIONS: IMMEDIATE IMPACT

The urgent threat of climate disruption demands immediate action. ACUPCC institutions agree to implement two or more “tangible actions” from the list below while they develop their Climate Action Plans. As part of their Implementation Profile, signatories report which of the tangible actions they have taken or intend to take.

1. Establish a policy that all new campus construction will be built to at least the **U.S. Green Building Council’s LEED Silver** standard or equivalent.
2. Adopt an energy-efficient appliance purchasing policy requiring purchase of **ENERGY STAR certified products** in all areas for which such ratings exist.
3. Establish a policy of **offsetting all greenhouse gas emissions generated by air travel** paid for by our institution.
4. Encourage use of and provide access to **public transportation** for all faculty, staff, students and visitors at our institution.
5. Within one year of signing this document, begin purchasing or producing at least 15% of our institution’s **electricity consumption from renewable sources**.
6. Establish a policy or a committee that **supports climate and sustainability shareholder proposals** at companies where our institution’s endowment is invested.
7. Participate in the **Waste Minimization** component of the national RecycleMania competition, and adopt 3 or more associated measures to reduce waste.

While most schools have chosen to commit to two of the actions, 142 have committed to take three, and 9 have committed to all seven – Antioch University New England, Grand Rapids Community College, Penn State Berks, Pratt Institute, University of Maryland Eastern Shore, University of Massachusetts Boston, University of Washington Tacoma, Victor Valley College, and Western Technical College.

PERCENTAGE OF SCHOOLS COMMITTING TO EACH TANGIBLE ACTION



## TANGIBLE ACTIONS: SUCCESS STORIES



**Portland Community College** in Oregon chose to commit to six of the seven options. As part of option 6 (endowment), the Portland Community College Foundation is discussing the idea of an endowment for sustainability.

**Syracuse University** in New York has satisfied option 5, purchasing 20% of its energy from a mix of wind power and low-impact hydro, and to satisfy option 4 it has contracted to provide no-fare bus service to all faculty, staff, students and visitors. The free service extends across campus and throughout surrounding residential and commercial areas. Over 95% of service is provided using hybrid or natural-gas-fueled buses. In order to encourage increased ridership, the University has instituted a “guaranteed ride home” program.



**The University of Arkansas** chose options 1, 2, 4, and 7. Option 4 is being met through a free public transit system, which members of the community can also ride for free. The system provided in excess of 1.3 million trips in a recent count; over 200,000 of those were non-students. Bicycle racks were added in 2006 to each of the buses.

**Virginia Wesleyan College** is evaluating Options 1-5 and Option 7. In pursuit of Option 5 (15% of electricity consumption from renewable sources), the Utilities Task Force of the President’s Environmental Issues Council is lobbying Dominion Virginia Power to create and/or purchase a greater amount of electricity from sustainable sources. This use of “political capital” demonstrates the important positive impact that institutions of higher education can have beyond their own campuses.



American College & University Presidents' Climate Commitment signatories have all **pledged to begin measuring and publicly reporting their GHG emissions inventory within one year** of signing the commitment. This is a critical step in creating an effective climate action plan. The public reporting of this data has created a valuable new resource for the signatories and other organizations. As of December 31, 2008, 265 institutions had submitted GHG inventories, with combined annual emissions totaling approximately 4,403,505 metric tons of carbon dioxide equivalent. Every other year, ACUPCC institutions will carry out this inventory, improving the quality of the data and drawing out trends in year-to-year emissions rates.

**The reports are available at: <http://acupcc.aashe.org/>**

ACUPCC institutions have taken a variety of approaches to completing the inventories. Some have had students lead the process through class projects or independently. Others have hired outside consultants and/or tasked members of the facilities department to carry out the job. In some cases schools have developed customized calculators to determine their emissions while many others have used the free **Clean Air – Cool Planet Campus Climate Action Toolkit**.

The **University of Arkansas**, for example, chose to use the Clean Air – Cool Planet tool. Their comprehensive data collection process included compilation and detailed analyses of utility bills (including fuel source data for our electricity provider), steam and chilled water uses, fleet fuel uses, air travel documents, commuting studies, fugitive refrigerant reports, solid waste reports, and fertilizer invoices. A team of faculty, students, sustainability staff, and consultants conducted the inventory.

At this early stage of GHG management, many organizations face barriers and limitations in obtaining accurate data. This often makes it necessary to use assumptions or approximations in measuring GHG emissions, while at the same time making plans to improve the accuracy of data collection and management. The University of Arkansas exemplifies this approach. For their current inventory, detailed air travel data were analyzed for 2002 and extrapolated to 2006. They plan to collect and analyze start points and destination data for flights from 2003 through 2008 for the September 2009 report. The commuter transportation data they used were based on a 2005 study, and plans are underway to obtain more detailed and updated data for the 2009 report.

**Each ACUPCC signatory agrees to develop a climate action plan within two years** of their start date. The start date for the Charter Signatories was September 15th, 2007, and their first climate action plans are due September 15th, 2009.

Different types of higher education institutions face very different challenges as they create their plans for pursuing climate neutrality. According to the data collected from our signatories, approximately 30-40% of greenhouse gas emissions on campus are from purchased electricity, for all school types. However, community college signatories generate an average of 55% of their emissions from commuting, while doctorate-granting universities generate only an estimated 14% from that source. Moreover some American Universities are in hot deserts, while others are in cooler northern climes. Given this variability, each institution will chart a different path and timetable to climate neutrality.

In addition to the ultimate target dates for achieving climate neutrality, the **climate action plans will include interim goals** the institutions will aim to achieve along the way. The plans will represent a framework and will often include some initiatives already underway, others developed for the near future, and some longer term conceptual plans. The plans will necessarily include provisions for refinement and adaptation as circumstances change and new regulations, technologies, and priorities emerge.

The ACUPCC supporting organizations have developed a number of valuable resources for signatories to assist in the development of emissions reports and action plans. These resources are available online at:

**<http://www.presidentsclimatecommitment.org/html/solutions.php>**

ACUPCC institutions agree to report on progress made on their plan at least every other year, and they always have the option of modifying their plans, climate neutrality target dates and interim goals. Those plans, progress and changes are reported in a transparent way through the ACUPCC reporting system. This provides signatories with the flexibility to adapt to changing circumstances and opportunities.

ACUPCC institutions also agree to make climate neutrality and sustainability a part of the curriculum and other educational experiences for all students. They are exploring innovative and exciting ways to leverage their educational and research capacities to help society avert climate disaster.

A handful of ACUPCC colleges and universities have completed their initial climate action plans ahead of schedule, including **College of the Atlantic, Middlebury College, Oberlin College, University of Buffalo, University of California, Berkeley, University of California, Los Angeles, University of Colorado Boulder, and the University of Florida**. Many others have preliminary reports and plans in various stages of development.

The stories and photos in the pages that follow present only a small fraction of the remarkable work being done by remarkable people throughout the country.

The presidents' leadership has enabled still more leadership from the countless staff, faculty and students working to realize the vision of a sustainable future. From biofuels to green building, solar panels to locally grown food, the creativity of these efforts are as diverse as the individuals and institutions from which they arise. Yet all share a common drive to act with urgency, seize the tremendous opportunities available, and help the rest of society do the same. Participating in the ACUPCC is accelerating progress towards existing goals and opening up new opportunities.

As the following stories demonstrate, it has become clear that responding to the climate crisis impacts just about everything we do, and offers the chance to rethink – and improve – so much of what we do. The ACUPCC's institutions and leaders are forging the way in rethinking these systems and generating new opportunities for the “clean and green” economy of the future, today.



James Mullen (far right), President, [Allegheny College](#) discusses native species wildflower planting which reduces man-hours, gasoline and machinery maintenance. (Photo: Bill Owen)



Chandler-Gilbert built the first LEED Silver building in the Maricopa Community College District and it produces up to 15 kilowatts of power from its solar system. (Photo: Chandler-Gilbert)

**JAMES H. MULLEN, JR., PRESIDENT**  
**ALLEGHENY COLLEGE, MEADVILLE, PA**

Sustainability is such an integral part of Allegheny’s culture that we didn’t miss a beat when Richard Cook – a member of the ACUPCC Steering Committee – retired from Allegheny’s presidency. We are a community that is passionate about our involvement in the ACUPCC.

In the past year, we have hired a full-time sustainability coordinator and completed an energy audit that will allow us to proceed with retrofits. Our newest residence hall, featuring geothermal wells, was LEED Certified, and we are designing another residence hall to LEED Silver standards. We’ve installed submeters across campus to raise awareness of energy usage and will begin competitions to see which buildings can save the most energy.

The ACUPCC has been a valuable teaching opportunity as well as a rallying point for students, who are active partners in our sustainability efforts. The ACUPCC keeps us accountable and also serves as a framework for creating and implementing a climate action plan for the years leading to our bicentennial in 2015.

**J. MICHAEL ORTIZ, PRESIDENT**  
**CAL POLY POMONA, POMONA, CA**

At Cal Poly Pomona, students aren’t just part of the school’s commitment to climate neutrality, in true polytechnic style, they are leading the way. Through the school’s John T. Lyle Center for Regenerative Studies, students are helping to develop a climate change action plan and strategies. Elsewhere, the university has converted nearly one-third of its facilities management gasoline vehicles to eco-friendly electric cars and trucks and offers free service on a natural gas-powered shuttle to and from a Metrolink train station. Cal Poly Pomona has gone tray-less in one of the dining halls and 80 percent of the university’s general cleaning supplies are now green product certified. The College of Agriculture is seeking to convert its tractors to biodiesel and has reduced the use of pesticides in its laboratory operations. We are excited about the changes made thus far at Cal Poly Pomona and anticipate an even greener future.

**MARIA L. HESSE, PRESIDENT**  
**CHANDLER-GILBERT COMMUNITY COLLEGE, CHANDLER, AZ**

Environmental stewardship and a commitment to sustainability are key strategic goals at Chandler-Gilbert Community College. As a charter signatory of the ACUPCC, I am proud to reaffirm CGCC’s long-standing commitment to not only achieving climate neutrality through college operations, but integrating sustainable practices into our curriculum and student engagement initiatives as well.

Constructing all new buildings to achieve LEED certification, partnering with local utility companies to use solar and wind energy, using reclaimed water in landscaping, and the use of energy efficient lighting are all a part of CGCC’s efforts to ensure sustainability in college operations. A college-wide initiative focusing on social, economic, and environmental sustainability allows our faculty to infuse sustainability throughout students’ studies. Interdisciplinary activities and programs connected to these issues allow for student engagement and advocacy at all levels. It is our hope that these efforts will serve as a model to other colleges, students, and the community to join us in building a sustainable community for all.

### S. VERNA FOWLER, PRESIDENT

COLLEGE OF MENOMINEE NATION, KESHENA, WI

Although College of Menominee Nation has had from its inception an emphasis on sustainable development – a legacy of the intellectual capital of the Menominee nation – and affiliation with the ACUPCC has benefited the institution in both direct and more nuanced ways. We are more vigilant about our ecological footprint – with better attention to greenhouse gas emissions, phantom electricity consumption, incorporation of more sustainable energy resources, and bioswale landscaping for storm water retention. The recently completed library at the college's main campus in Keshena, Wisconsin has been built and designed to LEED Silver standards and promises to be nearly 30% more efficient than comparable structures built to Wisconsin code. Our campus planning continues to evolve with greater attention to life-cycle costs rather than immediate development cost alone.

Our pledge to the ACUPCC has also benefited the institution in less tangible respects, prompting us to be more rigorous in our self-assessment of the environmental impacts of campus activities, instructional and student services, and importantly as an institutional model for the communities that we serve.

### REGINALD S. AVERY, PRESIDENT

COPPIN STATE UNIVERSITY, BALTIMORE, MD

Since signing the ACUPCC, I have charged a university-wide taskforce of students, faculty, and staff to develop a climate action plan and to ensure that sustainability informs all aspect of the university's strategic planning process. In addition, CSU has implemented several projects to nurture sustainability champions among faculty, staff and students campus-wide. The Green Coppin Initiative, a coalition founded by faculty and students, has placed into action different activities to create awareness on the current climate crisis and global warming among the University and the surrounding community. Also, under construction is a new LEED building, our physical education complex in which we aspire to achieve LEED Silver. For the first time ever, CSU will participate in RecycleMania. This agreement has provided an excellent opportunity to inform the University and the surrounding community about the impact of global climate change and has increased awareness of climate change issues.

### DAVID J. SKORTON, PRESIDENT

CORNELL UNIVERSITY, ITHACA, NY

With a \$425,000 matching grant from the New York State Energy Research Development Agency, Cornell has launched an ambitious effort to develop a Climate Action Plan for the campus, engaging staff, students and faculty in the process. Students in more than 20 classes investigated steps needed to reach climate neutrality, and student leaders held a sustainability summit to generate ideas for individual and organizational student action. With four grants from Cornell's Center for a Sustainable Future, faculty members are investigating specific longer-term issues that may be critical to our plan's success. We also utilized an online idea-gathering tool to engage the greater community in the planning process. I continue to believe that higher education has an important role to play in shaping a sustainable future, even in these difficult economic times, and I look forward to continuing our efforts.



The newly constructed library at [College of Menominee Nation](#) utilizes passive solar design and ground-source heating and cooling. (Photo: D. Kakkak)



The new greenhouse at **Dakota County Technical College** includes solar panels and an energy management system that have reduced natural gas consumption by 50 percent and help heat the college's domestic water supply. (Photo: Dakota County Technical College)

**RON THOMAS, PRESIDENT**

**DAKOTA COUNTY TECHNICAL COLLEGE, ROSEMOUNT, MN**

My decision to sign the ACUPCC was not just another campus initiative. It was a campus-wide cultural transformation that reaches every aspect of our community, from the structure of our buildings to the very ground on which Dakota County Technical College stands. To aid our transformation, I assembled executive, operations, and instructional work teams from the campus community, business, and industry to encourage the exploration and application of sustainability initiatives and efficiencies in everything DCTC does. One major accomplishment is the college's new greenhouse, built entirely with private funds. It is a model of efficiency, already saving \$3,000 annually through an energy management system that reduces natural gas consumption by 50 percent, and it will save thousands more this winter when its solar panels help heat the college's domestic hot water. Additionally, the collaborative private fundraising effort allowed money to be reallocated toward other sustainability initiatives, thereby increasing our overall efficiency. It is this commitment to the ACUPCC engrained into our campus culture that keeps us moving towards our goal of NetZero.

**JAMES E. BRENNEMAN, PRESIDENT**

**GOSHEN COLLEGE, GOSHEN, IN**

When I signed the ACUPCC in 2007, it was a public step for Goshen, which has long been guided by a Christian theology of earthkeeping and good stewardship of both environmental and financial resources. The ACUPCC has been important for us in facilitating a shift in our culture and organization as we seek a path to carbon-neutrality. We formed an Ecological Stewardship Committee and named a sustainability coordinator to move our initiatives. Of particular delight to me is the way that student-led initiatives now have a clear process for implementation. We have moved forward with initiatives such as: a campus biodiesel facility which recycles used cooking oil into fuel for campus lawn mowers, a prairie grass restoration plan, and a proposal for clotheslines and composting. On an institutional level, we continue to take measures that reduce use of natural gas and electricity. A recent energy analysis showed that even though the college has increased its square footage by over 26 percent in the past 10 years, total energy consumption has actually dropped slightly.

**MARY SPILDE, PRESIDENT**

**LANE COMMUNITY COLLEGE, EUGENE, OR**

Lane has made great strides in working toward sustainability as part of its commitment to the ACUPCC. Receiving 4th place in the Waste Minimization category of Recyclemania and completing a comprehensive GHG inventory were highlights of our participation in 2008.

Student learning has also played a significant role in Lane's journey toward carbon neutrality. Students in Lane's Renewable Energy Technician program have installed 5 kW of solar panels at the college, and we have plans for more installations every year. Student volunteers created and operate an organic garden which provides food to our cafeteria. We are also working on a project to infuse sustainability across our entire curriculum with help from a U.S. EPA environmental education grant. With these and other initiatives, Lane is working toward ensuring that no student will leave Lane without knowledge about and concern for creating a sustainable future.

**RICHARD L. TORGERSON, PRESIDENT**  
LUTHER COLLEGE, DECORAH, IA

The ACUPCC is helping Luther College be a model, not a mirror for society. The college's new strategic plan contains several goals regarding sustainability and operating efficiency. One of these goals is to raise \$5 million to establish a Center for Sustainable Communities that will promote local food systems, renewable energy, sustainable business and entrepreneurship, and environmental outreach in Northeast Iowa. In order to model the goals the Center will champion, Luther's dining services--with student support--has tripled the amount of local food consumed on campus over the past year. Luther's goal is to reach 35% local food consumption over the next five years. Students have also proposed expanding a small college garden into a 30 acre college farm, they recently embraced a "trayless" cafeteria to reduce food waste, and they encouraged the college to convert waste cooking oil into biodiesel, which is now used in campus grounds equipment.

**RAYMOND GREENBERG, PRESIDENT**  
MEDICAL UNIVERSITY OF SOUTH CAROLINA, CHARLESTON, SC

I am pleased to report that we have made great progress here at the Medical University of South Carolina. We have hired a Sustainability Manager, completed a greenhouse gas inventory and we are well on our way to developing a plan to reduce our greenhouse gas emissions. MUSC has been recycling since 1992, in fact we finished 3rd in the paper recycling division of RecycleMaina in 2008. We have completed 23 energy and water savings projects since 2000, for a savings of \$3.4 million annually. The two projects that have had the greatest impact on our emissions this year are the Geothermal heating/cooling system installed in the College of Pharmacy's Anderson House and the 10% reduction of commuters with over 1,000 employees signed up and more joining every day for the free park-and-ride service established just a year ago in collaboration with the Charleston Area Transportation Authority. In 2009, we look forward to implementing our first energy performance contract and breaking ground on our first LEED building.

**RONALD LIEBOWITZ, PRESIDENT**  
MIDDLEBURY COLLEGE, MIDDLEBURY, VT

As I write this note, Middlebury staff members three buildings away from me are firing up our new biomass gasification plant for the first time. It was four years in the making and a major milestone in our quest to become carbon neutral by 2016. When the plant is fully operational in a month or so, we expect it will replace a million gallons of heating oil and reduce our carbon emissions by 40% (nearly 12,500 tons) annually and generate green electricity for the campus. In the long term, we hope to supply a portion of our own fuel from willow shrubs grown on college land. All of this, we hope, will not only reduce carbon emissions, but provide a model of sustainability that will become a key part of the Middlebury experience. Our ACUPCC membership continues to offer a great combination of inspiration and just enough positive peer pressure to encourage all of us to share our successes and challenges with each other to achieve our common goal of solving the climate challenge.



The new biomass gasification plant at [Middlebury College](#) will replace a million gallons of heating oil and reduce carbon emissions by 40% per year, a big piece of the college's plan for achieving carbon neutrality by 2016. (Photo: Middlebury College)

NYU students check over the fleet of the new Bike Sharing project – a student-led initiative, funded by the university through the Green Grants Program. (Photo: NYU)



**JOHN SEXTON, PRESIDENT**  
**NEW YORK UNIVERSITY, NEW YORK CITY, NY**

As a member of the ACUPCC Leadership Circle, NYU has benefited from the Commitment’s structured framework for thinking about climate action planning – including a multi-step approach, a transparent target-date setting process, and the incorporation of carbon-reduction goals into our long-term strategic planning initiatives. NYU has risen to meet our ACUPCC goals with our “Green Action Plan,” which incorporates a commitment to meet Mayor Bloomberg’s PlanNYC Climate Challenge of 30% carbon emissions reductions by 2017. The cornerstone of our efforts is a new co-generation plant currently under construction which will take 23 buildings off the local utility grid, reduce air pollutant emissions by 75 percent, and reduce greenhouse gases by 5,000 tons annually.

Other initiatives include installing of 25,000 CFLs and low-flow water fixtures, for annual savings of 1,650,000 kilowatt-hours of electricity and reduced water consumption by one million gallons; NYC’s first large-scale composting initiative, diverting 30 tons of waste from landfills per month; chemical-free sustainable grounds-keeping; green building standards; exploration of small-scale renewable energy installations, and more.

**JOHN D. HAEGER, PRESIDENT**  
**NORTHERN ARIZONA UNIVERSITY, FLAGSTAFF, AZ**

Stewardship of place is not a new concept at Northern Arizona University, and creating a sustainable campus has been part of our strategic plan for the last several years. With that in mind, I immediately recognized the value of becoming a member of the ACUPCC. To formalize our commitment nationwide and to work with educational leaders from across the country provides important counsel and support for one of the most important challenges facing us all. NAU’s Ponderosa Group – faculty members from across the curriculum – shares similar ideals and have introduced sustainable concepts in all areas of instruction, engaging students in real-world, interdisciplinary, problem-solving related to sustainability. Recently, our Applied Research and Development building earned a LEED Platinum certification, giving NAU the greenest building in higher education and leading to my directive that all construction on campus be built to green standards. NAU’s association with the ACUPCC strengthens our resolve and provides momentum to pursue our goals.

**STEPHEN K. MITTELSTET, PRESIDENT**  
**RICHLAND COLLEGE, OF THE DALLAS COUNTY**  
**COMMUNITY COLLEGE DISTRICT, DALLAS, TX**

The ACUPCC and the AASHE STARS pilot provide Richland College focused discipline, timelines, key performance indicators, and benchmarking opportunities to address our institutional vision to be the “best place we can be to learn, teach, and build sustainable local and world community.” Our initiatives include our LEED-Gold-designed Garland Community Campus and LEED-Platinum-designed Science Building; repurposing a modular building originally scheduled for demolition into the RLGreen Recycling Center & Storage, saving it from landfill, and pre-empting GHG emissions related to its replacement construction; and developing and piloting a Core Curriculum student learning “capstone” experience directed at “building sustainable local and world community” and linked by students to at least one of the U. N. Millennial Goals. We have become an Energy Star Partner for energy saving chillers and worked with local education and industry partners to “re-green” the Dallas Metroplex from Richland’s 30,000 native-tree campus Urban Tree Farm. Thank you, ACUPCC!

**SCOTT COWEN, PRESIDENT**  
**TULANE UNIVERSITY, NEW ORLEANS, LA**

Signing the ACUPCC has galvanized our efforts to reduce greenhouse gas emissions. Since the signing, we have formed a Climate Commitment Advisory Committee that is reviewing suggestions from students, faculty, staff, and alumni. Many students have been involved, many initiating their own projects to advance campus sustainability. Sociology students conducted a telephone survey on the transportation habits of the Tulane community. This survey will help us establish an initial benchmark of our climate impact. We have also embarked on LEED certification for several building projects and are collaborating with the Clinton Climate Initiative and the U.S. Green Building Council to strengthen our region’s capacity to build and operate green buildings. Our signing the ACUPCC has also encouraged managers to seek measures that will reduce energy use and waste within their departments.

**MITCHELL THOMASHOW, PRESIDENT**  
**UNITY COLLEGE, UNITY, ME**

Sustainable living is a response to the extraordinary challenges of our times: the sixth mega-extinction, and rapid climate change. Unity College is a small, private, environmental liberal arts college in rural Maine. Our college aspires to contribute to that response. We emphasize real-time, frugal sustainability, an approach to living and learning that integrates all aspects of an ecologically sound life. We believe that sustainability includes seven dimensions – energy, materials, food, governance, investment, curriculum, and wellness. In approaching these values, we emphasize how we live and how we think, blending aesthetics, life choices, scholarship, and service. As President, I am honored to live in The Unity House, a zero-carbon, LEED Platinum, 1980 square foot dwelling. This is a model for our Master Plan, our presence in the community and on campus, and an opportunity to introduce visitors and friends to the virtues and urgency of sustainable living. The ACUPCC inspires efforts such as these, creating networks of support, assistance, and solidarity.



Richland College students and community volunteers help Greater Dallas re-green by raising and planting trees throughout the Metroplex from Richland’s campus Urban Tree Farm. (Photo: Richland College)

Warren Wilson College's ecoDorm uses one-third the energy of comparable conventional buildings. (Photo: Warren Wilson College)



**G. DAVID GEARHART, CHANCELLOR**  
**UNIVERSITY OF ARKANSAS, FAYETTEVILLE, AR**

The University of Arkansas's work under the ACUPCC has helped us focus on developing sustainability projects and conserving energy in ways that were not possible before we signed the Commitment. First, the process of developing a greenhouse gas inventory defined the extent of our environmental responsibilities in clear, quantifiable terms. We now understand the scope of the action plan that we will need to develop to manage our institution's energy systems, procurement systems, and recycling efforts.

The enormity of the challenge has inspired students, faculty and curriculum committees to develop new academic, research and extension programs, which add to the impressive, substantive progress that we have already made. U of A researchers are developing knowledge on everything from solar cell construction to subterranean biodiversity in efforts that will lead toward sustainable living in our state. Some of our most important projects probably would not have become priorities had we not acquired the sense of urgency generated by the ACUPCC.

**JAMES R. RAMSEY, PRESIDENT**  
**UNIVERSITY OF LOUISVILLE, LOUISVILLE, KY**

Without question, joining the Presidents' Climate Commitment has sharpened the focus of the University of Louisville on protecting the environment and concentrating on research and renewable energy sources. U of L's new strategic plan sets measurable goals for improving sustainable practices through 2020, including a higher Sustainability, Tracking and Assessment Rating. This summer, the university launched a campus energy audit that promises to save as much as \$50 million in energy costs over the next 12 years. The University also is working with local government and public schools through Partnership for a Green City, a nationally-recognized initiative to trim energy use in the metropolitan area. The university has joined forces with three other higher learning institutions to organize "Energizing Kentucky," an effort to encourage Kentucky's leaders to develop a comprehensive energy policy. In addition, U of L's new Sustainability Council is "greening up" courses and research and is building awareness of the importance of sustainability through activities such as a Campus Sustainability Day celebration in October.

**SANDY PFEIFFER, PRESIDENT**  
**WARREN WILSON COLLEGE, ASHEVILLE, NC**

Warren Wilson is steeped in environmental stewardship and sustainable practices. When I signed on as a charter signatory of the ACUPCC, the pledges we took energized the work of our activist community and pointed it toward shared, measurable goals. We developed initiatives to help us pursue our goal of being climate neutral including: a task force to develop a Climate Action Plan; a climate change partnership with the City of Asheville; a student-run program, INSULATE!, that has joined regional partners to weatherize the homes of people living below the poverty level; advisory work on renewables with Progress Energy's citizens council; and an annual sustainability conference. With more than 30% of the College's built environment already "green," most of which will eventually be LEED-certified, measuring return on these investments has broader context in light of the ACUPCC pledge. For the EcoDorm, with anticipated LEED EB Platinum status, annual energy usage is one-third the cost and one-third the carbon emissions of a comparable conventional structure. The ACUPCC defines institutional responsibility as never before, and we at Warren Wilson consider our pledge to be a mandate for change.

The ACUPCC assists current signatory institutions as well as prospective new signatories with a growing body of resources that facilitate adoption and implementation of the Commitment. They are available under the solutions tab of the program website and include:

## The Commitment

The official American College & University Presidents' Climate Commitment document

## A Call for Climate Leadership

A more in depth discussion, including the background of the initiative, a roadmap to climate neutrality, and illustrative examples of existing, successful actions from campuses around the country (16 pages)

## ACUPCC Program Overview

More details on the initiative, including a timeline and goals (2 pages)

## Implementation Guide

A comprehensive guide to the Commitment's key policies and reporting requirements (33 pages)

To provide a common reporting and support framework, the ACUPCC Reporting System was launched in January 2008. Developed by AASHE, the system is an online resource where schools submit their **Implementation Profiles** (including **Tangible Actions**) and **Greenhouse Gas Emissions Reports**, making them publicly available. A **Climate Action Plan** reporting mechanism will be added in 2009. This provides a critical tool for schools by providing best practices accessible to signatories seeking to learn from their peers. In addition, for each school's primary contact for concrete action, the **Implementation Liaison Handbook** (<http://presidentsclimatecommitment.org/html/ilhandbook.pdf>) was developed to provide detailed resources to assist schools with fulfilling the terms of the Commitment as well as a monthly newsletter with the most current information to accelerate their efforts including grants, practical tools and other updates.

Implementation support in 2009 will focus on Climate Action Plans, due in September for the Charter Signatories. Two workshops will be held in coordination with the **Smart and Sustainable Campuses Conference at the University of Maryland in April** and the **Ball State University Greening of the Campus Conference in September**. The Implementation Guide will be updated and other material provided on emissions reduction strategies in collaboration with the Rocky Mountain Institute and others.

More than three-fourths of the signatories had fulfilled their commitments under the ACUPCC as of December 31, 2008. Reporting deadlines are linked to the signatory's implementation start date as per the table below. On the pages that follow, all of the schools that signed the Commitment prior to December 31, 2008 are listed, along with their implementation start date. If a signatory is shown as being in good standing, it means that the institution submitted all reports due by December 31, 2008 or received approval for an extension.

ACUPCC Start Date	Two Month Report / Implementation Profile Due	First Greenhouse Gas Report Due	Climate Action Plan Due
Prior to September 15, 2007	November 15, 2007	September 15, 2008	September 15, 2009
September 16, 2007 – January 15, 2008	March 15, 2008	January 15, 2009	January 15, 2010
January 16, 2008 – May 15, 2008	July 15, 2008	May 15, 2009	May 15, 2010
May 16, 2008 – September 15, 2008	November 15, 2008	September 15, 2009	September 15, 2010
September 16, 2008 – January 15, 2009	March 15, 2009	January 15, 2010	January 15, 2011

Institutions noted with a blue dot in the list that follows are recognized for greatly appreciated voluntary dues in support of the ACUPCC network.

Additional online resources including the **ACUPCC Greenhouse Gas Inventory Brief** and the **ACUPCC Voluntary Carbon Offset Protocol** can be found on the program website at:

<http://www.presidentsclimatecommitment.org/html/solutions.php> and at the AASHE website: <http://www.aashe.org/>

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Adams State College</b> David Svaldi, President	May 15, 2008	Yes	<b>Ball State University</b> Jo Ann Gora, President	September 15, 2007	Yes
<b>Agnes Scott College</b> Elizabeth Kiss, President	September 15, 2007	Yes	<b>Bard College</b> Leon Bolstein, President	January 15, 2008	Yes
<b>Alaska Pacific University</b> • Douglas North, President	September 15, 2007	No	<b>Bates College</b> • Elaine Hansen, President	September 15, 2007	Yes
<b>Albion College</b> Donna Randall, President	September 15, 2007	Yes	<b>Bellevue Community College</b> B. Jean Floten, President	September 15, 2007	Yes
<b>Alfred University</b> Charles Edmondson, President	May 15, 2008	No	<b>Bemidji State University</b> John Quistgaard, President	January 15, 2009	Yes
<b>Allegheny College</b> • James H. Mullen, President	September 15, 2007	Yes	<b>Benjamin Franklin Institute of Technology</b> Michael Taylor, President	September 15, 2008	No
<b>Alliant International University</b> Geoffrey Cox, President	September 15, 2007	No	<b>Bentley College</b> Gloria Larson, President	September 15, 2007	Yes
<b>American Public University System</b> • Wallace Boston, CEO	September 15, 2007	Yes	<b>Berea College</b> • Larry Shinn, President	September 15, 2007	Yes
<b>American University</b> Cornelius Kerwin, President	May 15, 2008	Yes	<b>Bergen Community College</b> G. Jeremiah Ryan, President	May 15, 2008	Yes
<b>Ancilla College</b> Ron May, President	May 15, 2008	No	<b>Berkshire Community College</b> Paul Raverta, President	September 15, 2007	Yes
<b>Anna Maria College</b> Jack Calareso, President	September 15, 2007	Yes	<b>Berry College</b> • Stephen Briggs, President	September 15, 2007	Yes
<b>Antioch University Los Angeles</b> • Neal King, President	September 15, 2007	Yes	<b>Birmingham – Southern College</b> G. David Pollick, President	September 15, 2007	No
<b>Antioch University New England</b> David Caruso, President	September 15, 2007	Yes	<b>Black Hills State University</b> Kay K. Schallenkamp, President	September 15, 2007	Yes
<b>Antioch University Santa Barbara</b> Michael Mulnix, President	January 15, 2008	No	<b>Boise State University</b> • Robert Kustra, President	September 15, 2007	Yes
<b>Antioch University Seattle</b> Cassandra Manuelito-Kerkvliet, President	May 15, 2008	Yes	<b>Bowdoin College</b> • Barry Mills, President	September 15, 2007	Yes
<b>Appalachian State University</b> Kenneth Peacock, Chancellor	May 15, 2008	Yes	<b>Bowie State University</b> • Mickey L. Burnim, President	January 15, 2008	No
<b>Aquinas College</b> C. Edward Balog, President	September 15, 2008	Yes	<b>Brandeis University</b> Jehuda Reinharz, President	September 15, 2007	Yes
<b>Arizona State University</b> • Michael Crow, President	September 15, 2007	Yes	<b>Bridgewater State College</b> Dana Mohler-Faria, President	September 15, 2007	Yes
<b>Auburn University</b> Jay Gouge, President	September 15, 2008	No	<b>Bristol Community College</b> John J. Sbraga, President	September 15, 2007	No
<b>Augsburg College</b> Paul Pribbenow, President	September 15, 2007	Yes	<b>Broome Community College</b> Daniel Hayes, Interim President	September 15, 2007	Yes
<b>Austin College</b> Oscar Page, President	September 15, 2008	Yes	<b>Bryn Mawr College</b> Jane McAuliffe, President	September 15, 2007	Yes
<b>Babson College</b> Len Schlesinger, President	January 15, 2009	Yes	<b>Bucknell University</b> Brian Mitchell, President	May 15, 2008	Yes
<b>Bainbridge Graduate Institute</b> Gifford Pinchot, President	September 15, 2007	Yes	<b>Bunker Hill Community College</b> • Mary Fifield, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Butte College</b> Diana Van Der Ploeg, Superintendent/President	September 15, 2007	No	<b>Chabot College</b> • Joel Kinnamon, Chancellor	September 15, 2007	Yes
<b>Cabrillo College</b> Brian King, President and Superintendent	September 15, 2007	No	<b>Chaffey College</b> Henry Shannon, President	January 15, 2009	Yes
<b>Caldwell Community College and Technical Institute</b> Kenneth Boham, President	January 15, 2009	Yes	<b>Chandler-Gilbert Community College</b> Maria Hesse, President	September 15, 2007	Yes
<b>California State Polytechnic University – Pomona</b> • J. Michael Ortiz, President	September 15, 2007	Yes	<b>Charles R. Drew University of Medicine &amp; Science</b> • Susan Kelly, President	January 15, 2008	No
<b>California State University – Bakersfield</b> Horace Mitchell, President	September 15, 2007	Yes	<b>Chatham University</b> • Esther Barazzone, President	September 15, 2007	Yes
<b>California State University – Chico</b> Paul Zingg, President	September 15, 2007	Yes	<b>Chicago State University</b> Frank Pogue, Interim President	January 15, 2008	No
<b>California State University – Monterey Bay</b> • Dianne Harrison, President	September 15, 2007	Yes	<b>Cincinnati State Technical and Community College</b> • John Henderson, President/CEO	May 15, 2008	No
<b>Cape Cod Community College</b> • Kathleen Schatzberg, Dr.	September 15, 2007	Yes	<b>Claremont McKenna College</b> Pamela Gann, President	September 15, 2007	Yes
<b>Carleton College</b> • Robert Oden, President	September 15, 2007	Yes	<b>Clark University</b> • John Bassett, President	September 15, 2007	Yes
<b>Carolinas College of Health Sciences</b> Ellen Sheppard, President	September 15, 2007	No	<b>Clemson University</b> • James Barker, President	September 15, 2007	Yes
<b>Carteret Community College</b> Joseph Barwick, President	May 15, 2008	Yes	<b>Coastline Community College</b> Ding-Jo Currie, President	September 15, 2007	Yes
<b>Cascadia Community College</b> • William Christopher, President	September 15, 2007	No	<b>Coconino County Community College</b> Leah Bornstein, President	September 15, 2008	No
<b>Case Western Reserve University</b> • Barbara Snyder, President	September 15, 2008	Yes	<b>Coe College</b> • James Phifer, President	September 15, 2007	Yes
<b>Castleton State College</b> David Wolk, President	May 15, 2008	Yes	<b>Colby College</b> • William Adams, President	May 15, 2008	No
<b>Catawba College</b> Dr. Craig Turner, President	September 15, 2007	Yes	<b>Colby-Sawyer College</b> Thomas Galligan, President	September 15, 2007	Yes
<b>Cedar Valley College</b> Jennifer Wimbish, President	September 15, 2007	Yes	<b>Colgate University</b> Rebecca Chopp, President	January 15, 2009	Yes
<b>Central College</b> • David Roe, President	September 15, 2007	Yes	<b>College of Alameda</b> Cecilia Cervantes, President	January 15, 2008	No
<b>Central Connecticut State University</b> Jack Miller, President	September 15, 2007	Yes	<b>College of Charleston</b> P. George Benson, President	May 15, 2008	No
<b>Central New Mexico Community College</b> • Dr. Kathie Winograd, President	September 15, 2007	Yes	<b>College of Marin</b> Frances White, President/Superintendent	September 15, 2007	Yes
<b>Central Washington University</b> Jerilyn McInyre, President	September 15, 2007	Yes	<b>College of Menominee Nation</b> Dr. Verna Fowler, President	September 15, 2007	Yes
<b>Centralia College</b> • James Walton, President	September 15, 2007	Yes	<b>College of Saint Benedict</b> • MaryAnn Baenninger, President	September 15, 2007	Yes
<b>Centre College</b> • John Roush, President	September 15, 2007	Yes	<b>College of Saint Catherine</b> Andrea Lee, President	January 15, 2009	Yes
<b>Century College</b> Lawrence Litecky, President	January 15, 2008	Yes	<b>College of Saint Rose</b> • R. Mark Sullivan, President	January 15, 2008	No

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>College of the Atlantic</b> • David Hales, President	September 15, 2007	Yes	<b>Drake University</b> • David Maxwell, President	September 15, 2007	Yes
<b>College of the Holy Cross</b> Michael McFarland, President	September 15, 2007	Yes	<b>Drew University</b> Robert Weisbuch, President	May 15, 2008	Yes
<b>College of the Sequoias</b> William Scroggins, Superintendent/President	September 15, 2007	No	<b>Drury University</b> Todd Parnell, President	September 15, 2007	Yes
<b>Colorado State University</b> Larry E. Penley, President	September 15, 2008	Yes	<b>Duke University</b> Richard Brodhead, President	September 15, 2007	Yes
<b>Columbus State Community College</b> • M. Valeriana Moeller, President	September 15, 2007	Yes	<b>Durham Technical Community College</b> William Ingram, President	May 15, 2008	Yes
<b>Community College of Denver</b> Kar'en Bleeker, President	September 15, 2007	No	<b>Dutchess Community College</b> D. David Conklin, President	May 15, 2008	Yes
<b>Concordia College – New York</b> Viji George, President	September 15, 2007	No	<b>East Los Angeles College</b> • Ernest Moreno, President	September 15, 2007	Yes
<b>Concordia University, Nebraska</b> Brian Friedrich, President	May 15, 2008	Yes	<b>Eastern Connecticut State University</b> • Elsa Nunez, President	September 15, 2007	Yes
<b>Concordia University, Portland</b> Charles Schlimpert, President	September 15, 2007	No	<b>Eastern Iowa Community College District</b> Patricia A. Keir, Chancellor	January 15, 2008	Yes
<b>Confederation College</b> Pat Lang, President	May 15, 2008	Yes	<b>Eastern University</b> Christopher A. Hall, Chancellor	September 15, 2007	Yes
<b>Connecticut College</b> Leo Higdon, President	September 15, 2007	Yes	<b>Eastern Washington University</b> Rodolfo Arevalo, President	September 15, 2007	No
<b>Coppin State University</b> • Reginald S. Avery, President	May 15, 2008	Yes	<b>Eckerd College</b> Donald Eastman, President	September 15, 2007	Yes
<b>Cornell University</b> David Skorton, President	September 15, 2007	Yes	<b>Edmonds Community College</b> • Jack Oharah, President	May 15, 2008	Yes
<b>County College of Morris</b> Edward Yaw, President	September 15, 2007	Yes	<b>Emerson College</b> • Jacqueline Liebergott, President	September 15, 2007	Yes
<b>Crafton Hills College</b> • Gloria Harrison, President	January 15, 2008	No	<b>Emory &amp; Henry College</b> • Rosalind Reichard, President	September 15, 2007	Yes
<b>Dakota County Technical College</b> • Ron Thomas, President	September 15, 2007	Yes	<b>Everett Community College</b> David Beyer, President	September 15, 2008	No
<b>Davidson College</b> Thomas Ross, President	January 15, 2008	Yes	<b>Fairfield University</b> Jeffrey von Arx, President	January 15, 2008	Yes
<b>De Anza College</b> • Brian Murphy, President	September 15, 2007	Yes	<b>Ferrum College</b> Jennifer Braaten, President	September 15, 2007	No
<b>Delta College</b> • Jean Goodnow, President	September 15, 2007	Yes	<b>Finger Lakes Community College</b> Barbara Risser, President	May 15, 2008	Yes
<b>DePauw University</b> Brian W. Casey, President	September 15, 2008	Yes	<b>Fitchburg State College</b> Robert Antonucci, President	September 15, 2007	Yes
<b>Des Moines Area Community College</b> Robert Denson, President/CEO	January 15, 2008	Yes	<b>Florida Atlantic University</b> Frank Brogan, President	September 15, 2007	Yes
<b>Dickinson College</b> • William Durden, President	September 15, 2007	Yes	<b>Florida Gulf Coast University</b> Wilson G. Bradshaw, President	September 15, 2007	Yes
<b>Dillard University</b> • Marvalene Hughes, President	September 15, 2007	No	<b>Florida International University</b> Modesto Maidique, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Foothill College</b> • Judy Miner, President	September 15, 2007	Yes	<b>Granite State College</b> Karol LaCroix, President	September 15, 2007	Yes
<b>Fort Lewis College</b> Brad Bartel, President	September 15, 2007	Yes	<b>Green Mountain College</b> • John Brennan, President	September 15, 2007	Yes
<b>Framingham State College</b> • Timothy Flanagan, President	September 15, 2007	No	<b>Greenfield Community College</b> Robert Pura, President	September 15, 2007	Yes
<b>Franklin &amp; Marshall College</b> John Fry, President	September 15, 2007	Yes	<b>Guilford College</b> • Kent Chabotar, President	September 15, 2007	Yes
<b>Franklin College of Indiana</b> • James Moseley, President	January 15, 2008	Yes	<b>Gustavus Adolphus College</b> Jack Ohle, President	September 15, 2007	Yes
<b>Franklin Pierce University</b> George Hagerty, President	September 15, 2007	Yes	<b>Hamilton College</b> • Joan Stewart, President	September 15, 2007	Yes
<b>Frostburg State University</b> • Jonathan Gibraltar, President	September 15, 2007	Yes	<b>Hampshire College</b> Ralph Hexter, President	September 15, 2007	Yes
<b>Furman University</b> • David E. Shi, President	September 15, 2007	Yes	<b>Harford Community College</b> James LaCalle, President	January 15, 2008	Yes
<b>Gainesville State College</b> Martha Nesbitt, President	May 15, 2008	Yes	<b>Hartnell College</b> Phoebe Helm, Interim President	May 15, 2008	No
<b>Gateway Community College</b> • Eugene Giovanni, President	May 15, 2008	No	<b>Harvey Mudd College</b> • Maria Klawe, President	May 15, 2008	Yes
<b>George Mason University</b> • Alan Merten, President	September 15, 2007	Yes	<b>Haverford College</b> • Steve Emerson, President	September 15, 2007	Yes
<b>George Washington University</b> Steven Knapp, President	May 15, 2008	Yes	<b>Haywood Community College</b> Rose H. Johnson, President	September 15, 2007	Yes
<b>Georgia Institute of Technology</b> G. Wayne Clough, President	September 15, 2007	Yes	<b>Heartland Community College</b> Jonathan Astroth, President	January 15, 2008	No
<b>Georgia Southern University</b> Dr. Bruce Grube, President	January 15, 2008	Yes	<b>Hillsborough Community College</b> Gwendolyn Stephenson, President	January 15, 2009	Yes
<b>Georgian Court University</b> • Rosemary Jeffries, President	January 15, 2008	Yes	<b>Hiram College</b> Thomas Chema, President	January 15, 2009	Yes
<b>Gettysburg College</b> • Janet Riggs, Interim President	September 15, 2007	No	<b>Hiwassee College</b> James Noseworthy, President	September 15, 2007	No
<b>Goddard College</b> Mark Schulman, President	September 15, 2007	Yes	<b>Hobart and William Smith Colleges</b> Mark Gearan, President	September 15, 2007	Yes
<b>Golden West College</b> Wes Bryan, President	September 15, 2007	Yes	<b>Hocking Technical College</b> • Dr. John Light, President	September 15, 2007	No
<b>Goshen College</b> • James Brennehan, President	September 15, 2007	Yes	<b>Hollins University</b> Nancy Gray, President	September 15, 2007	Yes
<b>Goucher College</b> • Sanford Ungar, President	September 15, 2007	Yes	<b>Holyoke Community College</b> William Messner, President	September 15, 2007	Yes
<b>Governors State University</b> Eliane Maimon	May 15, 2008	No	<b>Houston Community College</b> Dr. Mary Spangler	September 15, 2007	No
<b>Grand Rapids Community College</b> • Juan Olivarez, President	May 15, 2008	Yes	<b>Howard Community College</b> Mary Ellen Duncan, President	September 15, 2007	Yes
<b>Grand Valley State University</b> Tom Haas, President	January 15, 2008	Yes	<b>Huertas Junior College</b> Edwin Ramos-Rivera, President	September 15, 2007	No

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Huston-Tillotson University</b> Larry Earvin, President & CEO	January 15, 2009	Yes	<b>Labette Community College</b> George Knox, President	September 15, 2007	Yes
<b>Illinois Central College</b> John Erwin, President	January 15, 2009	Yes	<b>Lafayette College</b> Daniel Weiss, President	January 15, 2008	Yes
<b>Illinois College</b> • Axel Steuer, President	September 15, 2007	Yes	<b>LaGrange College</b> Stuart Gully, President	September 15, 2007	Yes
<b>Illinois State University</b> Al Bowman, President	September 15, 2008	No	<b>Lake Michigan College</b> • Randall Miller, President	January 15, 2008	Yes
<b>Indiana State University</b> Lloyd Benjamin, President	September 15, 2007	Yes	<b>Lake Superior College</b> Kathleen Nelson, President	January 15, 2009	Yes
<b>Institute of Construction Management &amp; Technology</b> Steve Cooper	January 15, 2008	No	<b>Lake Washington Technical College</b> Michael Metke, President	September 15, 2007	No
<b>Interdenominational Theological Center</b> Michael Battle, President	September 15, 2007	No	<b>Lakeshore Technical College</b> Michael Lanser, President	January 15, 2008	Yes
<b>Inver Hills Community College</b> Cheryl Frank, President	September 15, 2008	Yes	<b>Lane Community College</b> Mary Spilde, President	September 15, 2007	Yes
<b>Iowa Lakes Community College</b> Harold Prior, President	September 15, 2007	Yes	<b>Laney College</b> Fred Chong, President	January 15, 2008	No
<b>Ithaca College</b> Thomas R. Rochon, President	September 15, 2007	Yes	<b>Lansing Community College</b> Brent Knight, President	September 15, 2008	Yes
<b>Jackson Community College</b> Daniel Phelan, President	September 15, 2007	Yes	<b>Las Positas College</b> Joel Kinnamon, District Chancellor	September 15, 2007	Yes
<b>James Madison University</b> Linwood Rose, President	September 15, 2007	Yes	<b>Lasell College</b> Michael Alexander, President	September 15, 2008	Yes
<b>Jamestown Community College</b> Gregory DeCinque, President	January 15, 2009	Yes	<b>Lee College</b> Dennis Topper, Interim President	September 15, 2007	Yes
<b>Jewish Theological Seminary of America</b> Arnold Eisen, Chancellor	January 15, 2008	Yes	<b>Lesley University</b> Joseph Moore, President	September 15, 2007	Yes
<b>Johnson County Community College</b> Terry Calaway, President	May 15, 2008	Yes	<b>Lewis &amp; Clark College</b> • Thomas Hochstetler, President	September 15, 2007	Yes
<b>Juniata College</b> • Thomas Kepple, President	September 15, 2007	Yes	<b>Lewis and Clark Community College</b> Dale T. Chapman, President	May 15, 2008	Yes
<b>Kalamazoo College</b> Eileen Wilson-Oyelaran, President	September 15, 2007	Yes	<b>Life University</b> • Guy Riekeman, President	September 15, 2007	No
<b>Kankakee Community College</b> • Girard Weber, President	September 15, 2007	Yes	<b>Linfield College</b> Thomas Hellie, President	May 15, 2008	Yes
<b>Kansas Wesleyan University</b> Philip Kerstetter, President & CEO	September 15, 2007	No	<b>Lorain County Community College</b> Roy Church, President	May 15, 2008	Yes
<b>Keene State College</b> Dr. Helen Giles-Gee, President	September 15, 2007	Yes	<b>Loras College</b> • James Collins, President	May 15, 2008	No
<b>Kennesaw State University</b> Daniel Papp, President	September 15, 2007	Yes	<b>Los Angeles City College</b> • Jamillah Moore, President	September 15, 2007	Yes
<b>Kent State University Stark Campus</b> Betsy Boze, Dean	September 15, 2008	Yes	<b>Los Angeles Harbor College</b> • Linda Spink, President	September 15, 2007	Yes
<b>Keystone College</b> • Edward Boehm, President	September 15, 2007	Yes	<b>Los Angeles Mission College</b> • Ernest Moreno, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
Los Angeles Pierce College • Robert Garber, President	September 15, 2007	Yes	Mercer County Community College • Patricia Donohue, President	May 15, 2008	No
Los Angeles Southwest College • Jack Daniels, President	September 15, 2007	Yes	Mercyhurst College Thomas Gamble, President	September 15, 2007	Yes
Los Angeles Trade-Technical College • Roland Chapdelaine, President	September 15, 2007	Yes	Merritt College Robert Adams, President	January 15, 2008	No
Los Angeles Valley College • Tyree Wieder, President	September 15, 2007	Yes	Mesa Community College • Shouan Pan, President	September 15, 2007	Yes
Loyola Marymount University Robert Lawton, President	September 15, 2007	Yes	Messiah College Kim Phipps, President	September 15, 2007	Yes
Loyola University New Orleans Kevin Wildes, President	January 15, 2009	Yes	Metropolitan State College of Denver Stephen Jordan, President	September 15, 2007	Yes
Luther College • Richard Torgerson, President	September 15, 2007	Yes	Metropolitan State University Sue Hammersmith, President	May 15, 2008	Yes
Lynchburg College Kenneth Garren, President	September 15, 2007	Yes	Middlebury College Ronald Liebowitz, President	September 15, 2007	Yes
Macalester College • Brian Rosenberg, President	September 15, 2007	Yes	Middlesex Community College Carole Cowan, President	September 15, 2007	Yes
Madison Area Technical College • Bettsey Barhorst, President	September 15, 2007	Yes	Midwestern State University Jesse Rogers, President	January 15, 2009	Yes
Maharishi University of Management Bevan Morris, President	September 15, 2007	No	Mills College Janet Holmgren, President	September 15, 2007	Yes
Manchester Community College (CT) Gena Glickman, President	September 15, 2007	Yes	Minneapolis Community and Technical College Phillip Davis, President	January 15, 2008	Yes
Manchester Community College (NH) • Darlene Miller, President	January 15, 2008	Yes	Minnesota State Community and Technical College • Ann Valentine, President	May 15, 2008	No
Mary Baldwin College • Pamela Fox, President	January 15, 2008	No	Mississippi Valley State University Roy Hudson, Interim President	January 15, 2009	Yes
Marymount Manhattan College Judson Shaver, President	September 15, 2007	Yes	Missouri University of Science & Technology John Carney III, Chancellor	January 15, 2009	Yes
Massachusetts Bay Community College Carole Berotte Joseph, President	September 15, 2007	Yes	Monroe Community College R. Thomas Flynn, President	September 15, 2007	No
Massachusetts College of Art & Design • Katherine Sloan, President	September 15, 2007	Yes	Montana State University – Bozeman • Geoffrey Gamble, President	May 15, 2008	Yes
Massachusetts College of Liberal Arts Mary K. Grant, Ph.D., President	September 15, 2007	Yes	Montana Tech of The University of Montana • Barry Good, Dean	September 15, 2007	No
Massachusetts Maritime Academy • Richard Gurnon, President	September 15, 2007	No	Monterey Institute of International Studies • Clara Yu, President	September 15, 2007	Yes
Massasoit Community College • Charles Wall, President	September 15, 2007	Yes	Montgomery County Community College Karen Stout, President	September 15, 2007	Yes
McDaniel College • Joan Develin Coley, President	September 15, 2007	Yes	Moore College of Art and Design Happy Fernandez, President	September 15, 2007	No
McLennan Community College • Dennis Michaelis, President	September 15, 2007	Yes	Morrisville State College Raymond Cross, President	January 15, 2008	Yes
Medical University of South Carolina • Raymond Greenberg, President	September 15, 2007	Yes	Mount St. Mary's University • Thomas H. Powell, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
Mount Union College Richard Giese, President	January 15, 2008	Yes	Northern Arizona University • John Haeger, President	September 15, 2007	Yes
Mount Wachusett Community College Daniel Asquino, President	September 15, 2007	Yes	Northern Essex Community College • David Hartleb, President	September 15, 2007	Yes
Mountain View College Felix Zamora, President	September 15, 2008	No	Northern Kentucky University James Votruba, President	September 15, 2007	Yes
Naropa University • Thomas Coburn, President	September 15, 2007	Yes	Northern New Mexico College Jose Griego, President	September 15, 2008	No
Nashua Community College Lucille Jordan, President	May 15, 2008	No	Northland College Karen Halbersleben, President	September 15, 2007	Yes
Nassau Community College • Sean Fanelli, President	May 15, 2008	No	Northland Pioneer College Ralph Orr, President	January 15, 2009	Yes
New College of Florida Gordon E. Michalson, President	January 15, 2008	Yes	Northwest Vista College Bruce H. Leslie, President	September 15, 2008	Yes
New England Institute of Technology Richard Gouse, President	May 15, 2008	Yes	Oberlin College • Marvin Krislov, President	September 15, 2007	Yes
New Mexico State University at Alamogordo Cheri Jimeno, President	September 15, 2007	Yes	Ocean County College Jon Larson, President	January 15, 2008	Yes
New Mexico State University at Carlsbad Russell Hardy, Campus President	September 15, 2007	Yes	Ohio University • Roderick McDavis President	September 15, 2007	Yes
New Mexico State University Dona Ana Branch Margie Huerta, Campus Executive Officer	September 15, 2007	No	Ohlone College • Gari Browning, PhD, President/Superintendent	September 15, 2007	No
New Mexico State University Grants Branch Felicia Casados, President	September 15, 2007	Yes	Olympic College David Mitchell, President	September 15, 2007	Yes
New Mexico State University Main Campus • Waded Cruzado, President	September 15, 2007	Yes	Onondaga Community College Debbie Sydow, President	September 15, 2007	Yes
New York University • John Sexton, President	September 15, 2007	Yes	Orange Coast College Robert Dees, President	September 15, 2007	Yes
Norfolk State University Carolyn Meyers, President	September 15, 2007	Yes	Orange County Community College William Richards, President	September 15, 2007	No
North Arkansas College Jeffery R. Olson, President	May 15, 2008	Yes	Oregon Institute of Technology Chris Maples, President	January 15, 2008	Yes
North Carolina State University James Oblinger, Chancellor	May 15, 2008	No	Oregon State University • Edward Ray, President	September 15, 2007	Yes
North Central Michigan College Cameron Brunet-Koch, President	January 15, 2008	No	Pacific Lutheran University Loren Anderson, President	September 15, 2007	Yes
North Lake College • Herlinda M. Glasscock, Ed.D., President	September 15, 2007	Yes	Palau Community College Patrick Tellei, President	May 15, 2008	No
North Seattle Community College Ronald LaFayette, President	January 15, 2009	Yes	Palo Alto College Bruce H. Leslie, Chancellor	September 15, 2008	Yes
North Shore Community College • Wayne Burton, President	September 15, 2007	Yes	Palo Verde College James Hottos, Superintendent/President	September 15, 2007	No
Northeast Lakeview College Bruce H. Leslie, Chancellor	September 15, 2008	Yes	Park University Beverley Byers-Pevitts, President	September 15, 2007	Yes
Northeastern University Joseph Aoun, President	September 15, 2007	Yes	Paul Smith's College of Arts and Sciences • John Mills, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Peninsula College</b> Thomas Keegan, President	January 15, 2009	Yes	<b>Roger Williams University •</b> Roy Nirschel, President	May 15, 2008	Yes
<b>Penn State Berks</b> Susan Speece, Chancellor	September 15, 2007	Yes	<b>Rose-Hulman Institute of Technology •</b> Gerald Jakubowski, President	September 15, 2007	Yes
<b>Pine Manor College •</b> Gloria Nemerowicz, President	January 15, 2008	No	<b>Rosemont College</b> Sharon Hirsh, President	September 15, 2007	Yes
<b>Pitzer College</b> Laura Skandera Trombley, President	September 15, 2007	Yes	<b>Rowan University •</b> Donald Farish, President	September 15, 2007	Yes
<b>Plymouth State University</b> Sara Jayne Steen, President	September 15, 2007	Yes	<b>Roxbury Community College •</b> Terrence Gomes, President	September 15, 2007	No
<b>Point Loma Nazarene University</b> Bob Brower, President	September 15, 2007	Yes	<b>Saint John's University</b> Dietrich Reinhart, President	September 15, 2007	Yes
<b>Polytechnic University •</b> Jerry Hultin, President	May 15, 2008	No	<b>Saint Louis Community College at Florissant Valley</b> Marcia Pfeiffer, President	January 15, 2009	Yes
<b>Pomona College</b> David Oxtoby, President	September 15, 2007	Yes	<b>Saint Norbert College</b> Thomas Kunkel, President	September 15, 2007	Yes
<b>Portland Community College</b> Preston Pulliams, District President	September 15, 2007	Yes	<b>Saint Peter's College</b> Eugene Cornacchia, Ph.D, President	January 15, 2008	Yes
<b>Portland State University •</b> Wim Wiewel, President	September 15, 2007	Yes	<b>Saint Xavier University •</b> Judith A. Dwyer, President	September 15, 2007	Yes
<b>Pratt Institute</b> Dr. Thomas Schutte	September 15, 2007	Yes	<b>Salem Community College</b> Peter Contini, President	January 15, 2008	No
<b>Prescott College •</b> Daniel Garvey, President	September 15, 2007	Yes	<b>Salem State College •</b> Patricia Meservey, President	September 15, 2007	Yes
<b>Presidio School of Management</b> Steven Swig, President	September 15, 2007	No	<b>Salisbury University</b> Janet Dudley-Eshbach, President	January 15, 2008	Yes
<b>Purchase College, State University of New York •</b> Thomas Schwarz, President	September 15, 2007	Yes	<b>San Antonio College</b> Bruce H. Leslie, Chancellor	September 15, 2008	Yes
<b>Quinsigamond Community College</b> Gail Carberry, President	September 15, 2007	Yes	<b>San Bernardino Valley College •</b> Debra Daniels, President	January 15, 2008	No
<b>Ramapo College of New Jersey</b> Peter Mercer, President	January 15, 2008	Yes	<b>San Francisco State University</b> Robert Corrigan, President	September 15, 2007	Yes
<b>Randolph College</b> John Klein, President	September 15, 2007	Yes	<b>Santa Clara University •</b> Michael Engh, President	September 15, 2007	Yes
<b>Rhodes College</b> William Troutt, President	September 15, 2007	Yes	<b>Santa Fe Community College (NM) •</b> Sheila Ortego, President	September 15, 2007	Yes
<b>Rice University •</b> David Leebron, President	January 15, 2008	Yes	<b>Santa Monica College</b> Chui Tsang, President	May 15, 2008	No
<b>Richland College •</b> Stephen Mittelstet, President	September 15, 2007	Yes	<b>School for International Training</b> Carol Bellamy, President	September 15, 2008	No
<b>Rider University •</b> Mordechai Rozanski, President	September 15, 2007	Yes	<b>Scottsdale Community College •</b> Arthur DeCabooter, President	January 15, 2008	No
<b>Rio Salado College •</b> Linda Thor, President	September 15, 2007	Yes	<b>Seattle Pacific University</b> Philip Eaton, President	May 15, 2008	Yes
<b>Rochester Community and Technical College</b> Don Supalla, President	September 15, 2007	No	<b>Seattle University •</b> Stephen Sundborg, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>Sewanee: The University of the South •</b> Joel Cunningham, Vice Chancellor & President	September 15, 2007	No	<b>State University of New York at Binghamton •</b> Lois DeFleur, President	September 15, 2007	Yes
<b>Shenandoah University</b> Tracy Fitzsimmons, President	September 15, 2007	No	<b>State University of New York at Buffalo</b> John Simpson, President	September 15, 2007	Yes
<b>Shoreline Community College</b> Lee Lambert, President	January 15, 2008	No	<b>State University of New York at Fredonia</b> Dennis Hefner, President	May 15, 2008	Yes
<b>Simmons College</b> Helen Drinan, President	January 15, 2008	Yes	<b>State University of New York at New Paltz</b> Steven Poskanzer, President	September 15, 2008	Yes
<b>Simpson College</b> John Byrd, President	September 15, 2008	Yes	<b>State University of New York at Stony Brook</b> Dr. Shirley Strum Kenny	September 15, 2007	Yes
<b>Skagit Valley College</b> Gary Tollefson, President	September 15, 2008	No	<b>State University of New York College at Cortland</b> Erik Bitterbaum, President	September 15, 2007	No
<b>Smith College •</b> Carol Christ, President	January 15, 2008	Yes	<b>State University of New York College at Geneseo •</b> Christopher Dahl, President	September 15, 2007	No
<b>South Dakota School of Mines and Technology •</b> Robert Wharton, President	September 15, 2007	Yes	<b>State University of New York College at Oswego •</b> Deborah Stanley, President	September 15, 2007	Yes
<b>South Puget Sound Community College</b> Gerald Pumphrey, President	May 15, 2008	No	<b>State University of New York College at Potsdam</b> John Schwaller, President	January 15, 2008	No
<b>South Suburban College •</b> George Dammer, President	September 15, 2008	Yes	<b>State University of New York College of Environmental Science and Forestry</b> Cornelius Murphy, President	September 15, 2007	Yes
<b>Southern Connecticut State University</b> Cheryl Norton, President	September 15, 2007	Yes	<b>Stetson University •</b> H. Douglas Lee, President	September 15, 2007	Yes
<b>Southern New Hampshire University</b> Paul LeBlanc	September 15, 2007	No	<b>Sullivan County Community College</b> Mamie Howard-Golladay, President	January 15, 2008	Yes
<b>Southern Oregon University</b> Mary Cullinan, President	September 15, 2007	No	<b>SUNY Canton-College of Technology</b> Joseph Kennedy, President	September 15, 2008	No
<b>Southern Polytechnic State University</b> Lisa Rossbacher, President	September 15, 2007	Yes	<b>SUNY Rockland Community College</b> Cliff Wood, President	May 15, 2008	Yes
<b>Southwestern College – Kansas •</b> William Merriman, President	September 15, 2007	Yes	<b>Sweet Briar College</b> Elisabeth Muhlenfeld, President	September 15, 2007	No
<b>Southwestern Oregon Community College</b> Judith Hansen, President	September 15, 2007	No	<b>Syracuse University •</b> Nancy Cantor, Chancellor & President	September 15, 2007	Yes
<b>Springfield College •</b> Richard Flynn, President	September 15, 2007	Yes	<b>Szent Istvan University</b> Laszlo Solti, President	September 15, 2007	No
<b>Springfield Technical Community College</b> Ira Rubenzahl, President	September 15, 2007	No	<b>Temple University</b> Ann Weaver Hart, President	May 15, 2008	Yes
<b>St. Clair County Community College</b> Kirk Kramer, President	January 15, 2008	Yes	<b>Texas Christian University</b> Victor J. Boschini Jr., Chancellor	September 15, 2008	Yes
<b>St. Lawrence University</b> Daniel Sullivan, President	September 15, 2007	Yes	<b>The City College of New York •</b> Gregory H. Williams, President	September 15, 2007	Yes
<b>St. Mary's College of Maryland</b> Jane Margaret O'Brien, President	May 15, 2008	Yes	<b>The College of New Jersey •</b> R. Barbara Gitenstein, President	September 15, 2007	Yes
<b>St. Philip's College</b> Bruce H. Leslie, Chancellor	September 15, 2008	Yes	<b>The Community College of Baltimore County</b> Sandra Kurtinitis, President	May 15, 2008	Yes
<b>State University of New York at Albany</b> George Philip, Interim President	May 15, 2008	Yes	<b>The Evergreen State College •</b> Thomas Purce, President	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>The National Graduate School of Quality Management</b> Robert James Gee, President	September 15, 2007	No	<b>University of Arizona</b> Robert Shelton, President	September 15, 2007	No
<b>The New School</b> Bob Kerrey, President	September 15, 2008	Yes	<b>University of Arkansas Main Campus</b> • Dr. G. David Gearhart, Chancellor	September 15, 2007	Yes
<b>The Ohio State University Main Campus</b> • E. Gordon Gee, President	September 15, 2008	No	<b>University of Baltimore</b> • Robert L. Bogomolny, President	January 15, 2008	Yes
<b>The Richard Stockton College of New Jersey</b> Herman Saatkamp, President	September 15, 2007	Yes	<b>University of California, Berkeley</b> Robert Birgeneau, Chancellor	September 15, 2007	Yes
<b>The University of Memphis</b> • Shirley Raines, President	September 15, 2007	Yes	<b>University of California, Davis</b> • Larry Vanderhoef, Chancellor	September 15, 2007	Yes
<b>The University of Montana – Helena College of Technology</b> • Daniel Bingham, Dean	September 15, 2007	No	<b>University of California, Irvine</b> Michael Drake, Chancellor	September 15, 2007	Yes
<b>The University of Montana – Missoula</b> • George Dennison, President	September 15, 2007	Yes	<b>University of California, Los Angeles</b> • Norman Abrams, Acting Chancellor	September 15, 2007	Yes
<b>The University of Montana – Western</b> • Richard Storey, Chancellor	September 15, 2007	Yes	<b>University of California, Merced</b> Steve Kang, Chancellor	September 15, 2007	Yes
<b>The University of South Dakota</b> • James Abbott, President	September 15, 2007	Yes	<b>University of California, Riverside</b> Timothy P. White, Chancellor	September 15, 2007	Yes
<b>The University of the Arts</b> Sean Buffington, President	September 15, 2007	No	<b>University of California, San Diego</b> Marye Anne Fox, Chancellor	September 15, 2007	Yes
<b>Tiffin University</b> Paul Marion, President	September 15, 2007	Yes	<b>University of California, San Francisco</b> J. Michael Bishop, Chancellor	September 15, 2007	Yes
<b>Toccoa Falls College</b> W. Wayne Gardner, President	September 15, 2007	Yes	<b>University of California, Santa Barbara</b> Henry Yang, Chancellor	September 15, 2007	Yes
<b>Tompkins Cortland Community College</b> Carl Haynes, President	May 15, 2008	Yes	<b>University of California, Santa Cruz</b> George Blumenthal, Chancellor	September 15, 2007	Yes
<b>Towson University</b> • Robert Caret, President	September 15, 2007	Yes	<b>University of Central Florida</b> • John Hitt, President	September 15, 2007	Yes
<b>Transylvania University</b> Charles Shearer, President	January 15, 2008	No	<b>University of Central Missouri</b> Aaron Podolefsky, President	September 15, 2007	Yes
<b>Trinity College</b> James Jones, President	September 15, 2007	Yes	<b>University of Central Oklahoma</b> W. Roger Webb, President	September 15, 2007	Yes
<b>Trinity University</b> John Brazil, President	January 15, 2008	Yes	<b>University of Cincinnati</b> Nancy Zimpher, President	September 15, 2007	Yes
<b>Truckee Meadows Community College</b> Maria Sheehan, President	May 15, 2008	Yes	<b>University of Colorado at Boulder</b> • G. P. (Bud) Peterson, Chancellor	September 15, 2007	Yes
<b>Tulane University</b> • Scott Cowen, President	May 15, 2008	Yes	<b>University of Colorado at Colorado Springs</b> • Pam Shockley-Zalabak, Chancellor	September 15, 2007	Yes
<b>Union College</b> Stephen Ainlay, President	September 15, 2007	Yes	<b>University of Colorado Denver</b> • Roy Wilson, Chancellor	September 15, 2007	Yes
<b>Union Theological Seminary</b> Joseph Hough, President	September 15, 2007	No	<b>University of Connecticut</b> Michael Hogan, President	May 15, 2008	Yes
<b>Unity College</b> • Mitchell Thomshow, President	September 15, 2007	Yes	<b>University of Delaware</b> Patrick Harker, President	May 15, 2008	Yes
<b>University of Alaska Anchorage</b> Elaine Maimon, Chancellor	September 15, 2007	No	<b>University of Denver</b> • Robert Coombe, Chancellor	September 15, 2007	Yes

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
<b>University of Florida</b> J. Bernard Machen, President	September 15, 2007	Yes	<b>University of Massachusetts Boston</b> J. Keith Motley, Chancellor	September 15, 2007	Yes
<b>University of Hawai'i at Manoa</b> Virginia Hinshaw, Chancellor	September 15, 2007	Yes	<b>University of Massachusetts Dartmouth</b> • Jean MacCormack, Chancellor	September 15, 2007	Yes
<b>University of Houston – Downtown</b> Max Castillo, President	September 15, 2008	No	<b>University of Massachusetts Lowell</b> Martin T. Meehan, Chancellor	September 15, 2007	Yes
<b>University of Houston – Victoria</b> • Tim Hudson, President	September 15, 2007	Yes	<b>University of Massachusetts Medical School</b> Michael F. Collins, MD, Chancellor	September 15, 2007	Yes
<b>University of Idaho</b> • Steven Daley-Laursen, President	September 15, 2007	Yes	<b>University of Miami</b> • Donna Shalala, President	September 15, 2007	Yes
<b>University of Illinois at Chicago</b> Paula Allen-Meares, Chancellor	September 15, 2007	Yes	<b>University of Minnesota – Crookston</b> • Charles Casey, Chancellor	January 15, 2008	Yes
<b>University of Illinois at Urbana – Champaign</b> Richard Herman, Chancellor	May 15, 2008	Yes	<b>University of Minnesota – Duluth</b> • Kathryn A. Martin, Chancellor	January 15, 2008	Yes
<b>University of LaVerne</b> Stephen Morgan, President	May 15, 2008	Yes	<b>University of Minnesota – Morris</b> • Jacqueline Johnson, Chancellor	September 15, 2007	Yes
<b>University of Louisville</b> James Ramsey, President	September 15, 2008	Yes	<b>University of Minnesota – Rochester</b> • Stephen Lehmkuhle, Chancellor	January 15, 2008	Yes
<b>University of Maine</b> Robert Kennedy, President	September 15, 2007	Yes	<b>University of Minnesota – Twin Cities</b> • Robert Bruininks, President	January 15, 2008	Yes
<b>University of Maine at Augusta</b> • Allyson Hughes Handley, President	September 15, 2007	Yes	<b>University of Mississippi</b> Robert Khayat, Chancellor	May 15, 2008	Yes
<b>University of Maine at Farmington</b> Theodora Kalikow, President	September 15, 2007	Yes	<b>University of Missouri – Columbia</b> Brady Deaton, Chancellor	January 15, 2009	Yes
<b>University of Maine at Fort Kent</b> • Richard Cost, President	September 15, 2007	Yes	<b>University of Missouri – Kansas City</b> Leo Morton, Interim Chancellor	January 15, 2009	Yes
<b>University of Maine at Machias</b> Cynthia Huggins, President	September 15, 2007	No	<b>University of Missouri – Saint Louis</b> Thomas George, Chancellor	January 15, 2009	Yes
<b>University of Maine at Presque Isle</b> Donald Zillman, President	September 15, 2007	Yes	<b>University of Nevada, Las Vegas</b> David Ashley, President	September 15, 2008	No
<b>University of Maryland Baltimore</b> • Dr. David J. Ramsay, President	May 15, 2008	Yes	<b>University of Nevada, Reno</b> Milton Glick, President	September 15, 2007	Yes
<b>University of Maryland Baltimore County</b> • Dr. Freeman Hrabowski	September 15, 2007	Yes	<b>University of New England</b> Danielle Ripich, President	January 15, 2009	Yes
<b>University of Maryland Biotechnology Institute</b> Jennie Hunter-Cevera, President	May 15, 2008	Yes	<b>University of New Hampshire</b> Mark Huddleston, President	September 15, 2007	Yes
<b>University of Maryland Center for Environmental Science</b> Donald F. Boesch, President	January 15, 2008	Yes	<b>University of New Mexico Main Campus</b> • David J. Schmidly, President	September 15, 2007	Yes
<b>University of Maryland College Park</b> • C. Mote, President	September 15, 2007	Yes	<b>University of New Mexico – Gallup</b> • Elizabeth Miller, Executive Director	September 15, 2007	No
<b>University of Maryland Eastern Shore</b> • Thelma Thompson, President	January 15, 2008	Yes	<b>University of New Mexico – Los Alamos</b> Cedric Page	September 15, 2007	No
<b>University of Maryland University College</b> • Susan Aldridge, President	January 15, 2008	Yes	<b>University of New Mexico – Taos</b> Catherine O'Neil, Int Exec Director/Branch Campus	September 15, 2007	No
<b>University of Massachusetts Amherst</b> Robert C. Holub, Chancellor	September 15, 2007	Yes	<b>University of New Mexico – Valencia</b> Alice Letteney, Executive Director	September 15, 2007	No

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
University of North Carolina at Chapel Hill James Moeser, Chancellor	September 15, 2007	Yes	University of Southern Mississippi • Martha Saunders, President	May 15, 2008	Yes
University of North Dakota Robert Kelley, President	January 15, 2008	Yes	University of St. Francis Michael Vinciguerra, President	September 15, 2007	No
University of North Texas Gretchen Bataille, President	May 15, 2008	Yes	University of Tennessee at Chattanooga Roger Brown, Chancellor	January 15, 2009	Yes
University of Oklahoma Norman Campus David Boren, President	September 15, 2007	Yes	University of Tennessee, Knoxville Jan F. Simek, Interim Chancellor	September 15, 2007	Yes
University of Oregon David Frohmayer, President	September 15, 2007	Yes	University of Utah Michael Young, President	May 15, 2008	Yes
University of Pennsylvania • Amy Gutmann, President	September 15, 2007	Yes	University of Vermont Daniel Fogel, President	September 15, 2007	Yes
University of Pittsburgh at Titusville William Shields, President	September 15, 2007	No	University of Washington Bothell Kenyon S. Chan, President	September 15, 2007	Yes
University of Portland • E. William Beauchamp, President	September 15, 2007	No	University of Washington Seattle Mark Emmert, President	September 15, 2007	Yes
University of Puget Sound Ronald Thomas, President	September 15, 2007	Yes	University of Washington Tacoma Patricia Spakes, Chancellor	September 15, 2007	Yes
University of Redlands Stuart Dorsey, President	September 15, 2007	Yes	University of Wisconsin – Eau Claire Brian Levin-Stankevich, Chancellor	September 15, 2007	Yes
University of Rhode Island • Robert Carothers, President	September 15, 2007	Yes	University of Wisconsin – Green Bay Bruce Shepard, Chancellor	September 15, 2007	Yes
University of Richmond • William Cooper, President	January 15, 2008	Yes	University of Wisconsin – Oshkosh • Richard Wells, Chancellor	September 15, 2007	Yes
University of Saint Thomas Dennis J. Dease, President	September 15, 2008	Yes	University of Wisconsin – River Falls • Connie Foster, Chancellor	September 15, 2007	Yes
University of South Carolina Aiken • Thomas Hallman, Chancellor	September 15, 2007	Yes	University of Wisconsin – Stevens Point • Linda Bunnell, Chancellor	September 15, 2007	Yes
University of South Carolina Beaufort Jane Upshaw, Chancellor	September 15, 2007	No	University of Wisconsin – Stout • Charles Sorensen, Chancellor	September 15, 2007	Yes
University of South Carolina Columbia • Andrew Sorensen, President	September 15, 2007	Yes	University of Wisconsin – Superior Julius Erlenbach, Chancellor	September 15, 2007	Yes
University of South Carolina Lancaster John Catalano, Dean	September 15, 2007	No	University of Wisconsin – Whitewater Richard Telfer, Chancellor	September 15, 2007	Yes
University of South Carolina Salkehatchie Ann Carmichael, Dean	September 15, 2007	No	University of Wyoming • Thomas Buchanan, President	September 15, 2007	Yes
University of South Carolina Sumter C. Leslie Carpenter, Dean	September 15, 2007	No	Ursinus College John Strassburger, President	September 15, 2007	Yes
University of South Carolina Union James Edwards, Dean	September 15, 2007	No	Utah State University Stan Albrecht, President	September 15, 2007	Yes
University of South Carolina Upstate John Stockwell, Chancellor	September 15, 2007	No	Vermilion Community College Sue Collins, President	May 15, 2008	Yes
University of South Florida Judy Genshaft, President	May 15, 2008	Yes	Victor Valley College Robert Silverman, Superintendent/President	September 15, 2007	Yes
University of Southern Maine • Richard Pattenauade, President	September 15, 2007	Yes	Villanova University • Peter Donohue, President	September 15, 2007	No

• Voluntary dues paid

Institution President or Chancellor	Start Date	In Good Standing	Institution President or Chancellor	Start Date	In Good Standing
Virginia Commonwealth University Eugene Trani, President	May 15, 2008	Yes	Western Oregon University John Minahan, President	January 15, 2009	Yes
Virginia Wesleyan College William T. Greer, President	September 15, 2007	Yes	Western State College of Colorado Jay Helman, President	September 15, 2007	Yes
Wagner College Richard Guarasci, President	September 15, 2007	No	Western Technical College • Lee Rasch, President	January 15, 2008	Yes
Warren Wilson College William Pfeiffer, President	September 15, 2007	Yes	Western Washington University • Karen Morse, President	September 15, 2007	Yes
Washington and Jefferson College • Tori Haring-Smith, President	September 15, 2007	Yes	Westfield State College Barry Maloney, Interim President	September 15, 2007	No
Washington and Lee University • Kenneth Ruscio, President	September 15, 2007	Yes	Westminster College – Utah Michael Bassis, President	September 15, 2007	Yes
Washington College Baird Tipson, President	September 15, 2007	Yes	Whatcom Community College Harold Heiner, President	September 15, 2007	No
Washington State University Pullman Elson Floyd	September 15, 2007	Yes	Wheelock College • Jackie Jenkins-Scott, President	September 15, 2007	Yes
Washington State University, Spokane Brian Pitcher, President	September 15, 2007	Yes	Whittier College Sharon Herzberger, President	September 15, 2007	No
Washington State University, Tri-Cities Vicky Carwein, President	September 15, 2007	Yes	Whitworth University Bill Robinson, President	September 15, 2007	Yes
Washington State University, Vancouver Harold Dengerink, President	September 15, 2007	Yes	Wilkes University Joseph Gilmour, President	September 15, 2007	Yes
Washtenaw Community College • Larry Whitworth, President	January 15, 2008	No	Willamette University • M. Lee Pelton, President	September 15, 2007	Yes
Weber State University • F. Ann Millner, President	September 15, 2007	Yes	William Paterson University of New Jersey Arnold Speert, President	September 15, 2007	Yes
Webster University Neil George, President	January 15, 2008	No	Wilson College Lorna Duphiney Edmundson, President	September 15, 2007	Yes
Wells College Lisa Ryerson, President	January 15, 2009	Yes	Wilson Community College • C. Stephens, President	September 15, 2007	Yes
Wentworth Institute of Technology • Zorica Pantic, President	September 15, 2007	No	Winona State University • Judith Ramaley, President	September 15, 2007	Yes
Wesley College • Scott Miller, President	September 15, 2007	Yes	Wofford College Benjamin Dunlap, President	May 15, 2008	Yes
Wesleyan College • Ruth Knox, President	September 15, 2007	Yes	Worcester State College • Janelle Ashley, President	September 15, 2007	Yes
Wesleyan University • Michael Roth, President	January 15, 2008	Yes	Xavier University Michael Graham, President	May 15, 2008	Yes
West Los Angeles College • Mark Rocha, President	September 15, 2007	Yes	Yeshiva University • Richard Joel, President	January 15, 2008	Yes
West Valley College Philip Hartley, President	September 15, 2007	No			
Westchester Community College Joseph Hankin, President	September 15, 2007	No			
Western Connecticut State University James Schmotter, President	September 15, 2007	Yes			

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